Weston Finance Committee  
Meeting Minutes  
March 25, 2021

A meeting of the Finance Committee of the Town of Weston, which was duly called and posted in compliance with the laws of the Commonwealth of Massachusetts, was held on Thursday, March 25, 2021 via a Zoom video conference. It was broadcast live and recorded by Weston Media Center. There being a quorum present, the meeting was called to order at 7:03pm.

Present for the meeting were:

Finance Committee: Lisa Reitano (Chair), James Jarrett, John McDonald, Karen Meslin, James Philipkosky, John Sallay, Lisa Schwallie, and Bharath Venkataraman (late)

Also Present: Leon Gaumond (Town Manager), Susan Kelley (Finance Director), Charlie Hipwood (Weston Little League Representative, Recreation Master Plan Steering Committee {"RMPSC"})

James Philipkosky was appointed to serve as Secretary pro-tempore and charged with keeping the minutes of the meeting. The Zoom video conference meeting was recorded by Jim Tremble (Weston Media Center) and is available on-line.

1) Minutes: The minutes of the March 18, 2021 meeting were approved, as amended, unanimously by all members present (with James Jarrett abstaining).

2) Resident Comments: There were no resident comments.

3) Burchard Park Renovation Rehabilitation Plan: Charlie Hipwood made a presentation and led a discussion of the park’s 5 fields, built in 2007/2008, that are in need of repair. It is estimated up to $75,000 will be required to renovate the facilities and RMPSC is soliciting competitive bids to complete the work. The requested money is to be funded from CPA and will be voted on at the upcoming Town Meeting in a separate Article. The Financed Committee voted unanimously to support this work.

4) Budget Update: As part of the recently passed federal relief package, Leon informed the Finance Committee that Weston will be expected to receive a little more than $3 million in aid. The guidelines of how the money can be used is being finalized but the amount is not expected to change.

5) 2021 Annual Town Meeting Articles: The Finance Committee’s position on proposed Articles were as follows:

   a. Article 1 PROPOSITION 2½ DEBT EXCLUSION:

      i. Finance Committee vote: No Position
b. Article 2 APPROPRIATE THE FISCAL YEAR 2022 OPERATING BUDGET:
   i. Finance Committee vote: Majority Support

c. Article 3 AMEND FISCAL YEAR 2021 OPERATING BUDGET:
   i. Finance Committee vote: Unanimous Support

d. Article 4 APPROPRIATE TO OTHER POST EMPLOYMENT BENEFITS (OPEB) TRUST FUND:
   i. Finance Committee vote: Majority Support

e. Article 9 APPROPRIATE FISCAL YEAR 2022 RECREATION ENTERPRISE BUDGET:
   i. Finance Committee vote: Majority No Position

f. Article 13 SPECIAL ACT AMENDING AUTHORITY OF THE COMMISSIONERS OF TRUST:
   i. Finance Committee vote: Unanimous No Position

g. Article 15 APPROPRIATE FOR OPERATING CAPITAL ITEMS:
   i. Finance Committee vote: Majority Support

h. Article 16 APPROPRIATE FOR DRAINAGE IMPROVEMENTS:
   i. Finance Committee vote: Unanimous Support

i. Article 17 APPROPRIATE FOR HIGH SCHOOL F-WING ROOF REPLACEMENT/REPAIR:
   i. Finance Committee vote: Unanimous Support

j. Article 18 APPROPRIATE FOR FIRE ENGINE (PUMPER):
   i. Finance Committee vote: Unanimous Support

k. Article 19 APPROPRIATE FOR HIGH SCHOOL/MIDDLE SCHOOL CAMPUS MASTER PLAN STUDY:
   i. Finance Committee vote: Majority Opposed

l. Article 20 APPROPRIATE FOR FISCAL YEAR 2022 COMMUNITY PRESERVATION COMMITTEE OPERATING BUDGET:
   i. Finance Committee vote: Unanimous Support

m. Article 21 APPROPRIATE FOR COMMUNITY HOUSING – CREATION OF AFFORDABLE HOUSING AT 8-10 BIRCH LANE BY WESTON AFFORDABLE HOUSING FOUNDATION, INC.
   i. Finance Committee vote: Unanimous Oppose
n. Article 23 APPROPRIATE FOR LAND FOR RECREATIONAL USE – WALKWAY OF ASH STREET
   i. Finance Committee vote: Unanimous Oppose

o. Article 24 APPROPRIATE FOR LAND FOR RECREATIONAL USE – BURCHARD PARK REHABILITATION
   i. Finance Committee vote: Unanimous Support

p. Article 25 APPROPRIATE FOR LAND FOR RECREATIONAL USE – MEMORIAL POOL REHABILITATION DESIGN FEES
   i. Finance Committee vote: Majority Support

q. Article 28 ZONING BYLAW – RESIDENTIAL AT RIVERSIDE RD.; Article 29 SCIENCE LIFE CENTER AT RIVERSIDE RD.; Article 30 AMEND ZONING MAP – RIVERSIDE RD.; Article 31 AMEND ZONING MAP – RIVERSIDE ROAD OF RESEARCH & DEVELOPMENT
   i. Finance Committee vote: Unanimous No Position

r. Article 34 FUR BAN BYLAW
   i. Finance Committee vote: Unanimous No Position

6) The committee discussed the upcoming Finance Committee Report. Lisa Schwallie suggested establishing time-based measures of success accompanying recommendations made for town departments, and ii. changing the way annual budgets are developed to tie overall taxpayer funded growth to the rate of inflation as top-down guidance to aid in the budgeting process, away from the current level-service approach, with any growth exceeding the rate of inflation requiring a separate line-item request. Lisa Reitano offered an interim suggestion of recommending guidelines be established as top-down guidance to aid in the Town’s budgeting process. John McDonald reinforced the need for developing and using benchmarking to comparable towns as part of establishing baseline measures of success for Town departments. Separately, the committee voted unanimously to authorize Lisa Reitano and Bharath Venkataraman as a subgroup to finalize the Committee’s report to the Town, while Lisa asked John Salley to review the numbers.

7) The meeting adjourned at 9:40pm.

Respectfully submitted,

James Philipkosky
Commonwealth of Massachusetts
Middlesex, ss.

To any Constable in the Town of Weston, Greetings:

In the name of The Commonwealth you are hereby required to notify and warn the voters of said Town, qualified to vote in elections and Town affairs, to meet at the Town Hall at 11 Town House Road in said Town, on Saturday, the eighth day of May, 2021, to act on Article 1 of this warrant for which polls will be open from 8:00 a.m. until 6:00 p.m.; and to meet at the High School at Proctor Field, on Saturday, the fifteenth day of May, 2021 at 2:00 p.m. (with a rain date of May 16, 2021 and furthermore May 22, 2021 at 2:00 p.m.) to act upon the remaining articles of this warrant.

ARTICLE 1:  TO BRING IN THEIR VOTES FOR THE FOLLOWING TOWN OFFICERS AND QUESTION TO BE VOTED ON ONE BALLOT

A Moderator               For a term of
One Select Board Member   One Year
Two Assessors             Three Years
Two Members of the School Committee
Two Members of the Recreation Commission
One Member of the Planning Board
Two Library Trustees
One Member of the Board of Health
One Commissioner of Trust Funds
Three Measurers of Lumber

And to give their vote, Yes or No, on the following question:

BALLOT QUESTION NO. 1:  PROPOSITION 2½ DEBT EXCLUSION

Shall the Town of Weston be allowed to exempt from the provisions of Proposition two and one-half, so called, the amounts required to pay for the bond(s) issued in order to design, engineer, construct and equip the following, including all costs incidental and related thereto: (1) DPW-Drainage Improvements; (2) High School F-Wing Roof Replacement; and (3) Engine (pumper)?

Yes________ No________

SUMMARY

State law provides for an exemption from the limits of Proposition two and one-half of those amounts required to pay for the debt service for bonds approved by the voters. Question 1 would exempt the debt service for the bonds that will be issued in part for projects to be considered at the 2022 Annual Town Meeting:

Projects to be considered by 2022 Annual Town Meeting:
1. DPW-Drainage Improvements (Article 16) $450,000
2. High School F-Wing Roof Replacement (Article 17) 951,600
3. Engine (pumper) (Article 18) 750,000

Total $2,151,600

Separate articles appear in the Annual Town Meeting Warrant to appropriate the funds and authorize borrowing for each purpose. A two-thirds vote of Town Meeting in favor is required for approval. This ballot question is only to exempt the debt service from the limits of Proposition 2½, should these items be approved by Town Meeting.

The debt service for the projects to be considered at 2021 Annual Town Meeting is estimated to be $53,790 in fiscal year 2023, $224,240 in fiscal year 2024, then decreasing each year until the bond reaches maturity. This Proposition two and one-half debt exclusion shall be approved if a majority of the persons voting thereon vote “yes.”

Commented [GL1]: Verify article numbers before finalizing.
2021 ANNUAL TOWN MEETING

The Finance Committee voted xxxx.

ANNUAL OPERATING BUDGET

ARTICLE 2: APPROPRIATE THE FISCAL YEAR 2022 OPERATING BUDGET

To raise and appropriate and transfer from available funds such sums of money as may be necessary to defray the costs of government and other Town charges for the fiscal year beginning July 1, 2021; or take any other action relative thereto.

Article 2 Explanation: The recommended fiscal year 2022 operating budget can be found in the Warrant Book. The following available funds will be transferred to fund a portion of the operating budget:

1. Undesignated Fund Balance (free cash)  $3,150,000
2. Overlay Surplus 463,593
3. Cemetery Trust Fund 20,000
4. Josiah Smith Tavern Trust Fund 6,000
5. Debt Exclusion Premium Reserve 120,977
Total  $3,754,570

The Finance Committee voted xxxx.

CONSENT AGENDA (TBD)

ARTICLE 3: AMEND FISCAL YEAR 2021 OPERATING BUDGET

To amend the following line items in the Fiscal Year 2021 Operating Budget adopted under Article 2 of the 2020 Annual Town Meeting, by reducing line items and appropriating additional funds to other line items as follows:

<table>
<thead>
<tr>
<th>Changing From</th>
<th>Changing To</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Public Works – Snow and Ice Control</td>
<td>$252,900</td>
<td>$598,000</td>
</tr>
</tbody>
</table>

And as funding therefor, that $346,000 be transferred from available funds and/or free cash; or take any other action relative thereto.

Article 3 Explanation: This article provides funding for the unanticipated additional costs of snow and ice removal.

The Finance Committee voted xxxx.

ARTICLE 4: APPROPRIATE TO OTHER POST EMPLOYMENT BENEFITS (OPEB) TRUST FUND

To raise and appropriate or transfer from available funds a sum of money to the Other Post Employment Benefits (OPEB) Trust Fund, to be used to pay the costs of post employment benefits; or take any other action relative thereto.

Article 4 Explanation: This article allows the Town to continue to fund its future liability for other post employment benefits (retiree health insurance) for Town of Weston retirees, which amounts to approximately $50 million. Currently, the Town has an approximate market value of $27.6 million in this Trust Fund as of 2/28/2021. The amount expected under this vote is $2,225,491.

The Finance Committee voted xxxx.

ARTICLE 5: ACCEPT CHAPTER 90 ROAD IMPROVEMENT FUNDS
To authorize the Select Board to permanently construct, reconstruct, resurface, alter or make specific repairs upon all or portions of various Town Ways and to authorize the expenditure of such sums of money as may be received for the fiscal year commencing July 1, 2021 provided or to be provided by the Commonwealth of Massachusetts through the Massachusetts Department of Transportation; or take any other action relative thereto.

**Article 5 Explanation:** Massachusetts law requires that Town Meeting approve the use of funds received from the Commonwealth for road construction purposes, including engineering or addressing traffic improvements. In fiscal year 2022, the Town is expected to receive $470,596.

The Finance Committee voted unanimously to support this article.

**ARTICLE 6: APPROVE PROPERTY TAX DEFERRAL INCOME LIMITS**

To establish Fiscal Year 2022 income eligibility limits under Chapter 421 of the Acts of 2004, An Act Authorizing the Town of Weston to Regulate Certain Property Tax Exemption Eligibility Requirements for the Elderly; or take any other action relative thereto.

**Article 6 Explanation:** Several years ago, Weston obtained special legislation to change the eligibility criteria for the property tax deferral program, allowing the Select Board to set the interest rate for residents over 60 who defer their property taxes. For fiscal year 2022, the rate remains set at 4%. This legislation also allows the Select Board, with Town Meeting approval, to establish the income eligibility limit for this program each year. The Select Board is recommending that the income limit be increased to $90,650 for fiscal year 2022, which is the limit for a two-person household at 100% of the area median income and is also the limit for moderate income housing funded by the Community Preservation Act. Ratification of this amount is required by Town Meeting.

The Finance Committee voted unanimously to support this article.

**ARTICLE 7: APPROPRIATE FISCAL YEAR 2022 WATER ENTERPRISE BUDGET**

To raise and appropriate and transfer from receipts and retained earnings the following sums of money to operate the Water Division of the Department of Public Works during fiscal year 2022, under the provisions of M.G.L. Chapter 44, section 53F½:

<table>
<thead>
<tr>
<th></th>
<th>Expended FY19</th>
<th>Expended FY20</th>
<th>Appropriated FY21</th>
<th>Recommended FY22</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>$292,098</td>
<td>$311,086</td>
<td>$308,570</td>
<td>$322,019</td>
</tr>
<tr>
<td>Expenses</td>
<td>170,480</td>
<td>190,083</td>
<td>260,850</td>
<td>255,850</td>
</tr>
<tr>
<td>MWRA Assessment/Water Purchases</td>
<td>2,499,852</td>
<td>2,419,299</td>
<td>2,406,000</td>
<td>2,856,200</td>
</tr>
<tr>
<td>Debt Service (non-exempt)</td>
<td>518,125</td>
<td>522,406</td>
<td>617,068</td>
<td>671,442</td>
</tr>
<tr>
<td>Capital Outlay+</td>
<td>106,196</td>
<td>95,134</td>
<td>67,500</td>
<td>65,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$3,586,751</strong></td>
<td><strong>$3,568,008</strong></td>
<td><strong>$3,659,988</strong></td>
<td><strong>$4,170,511</strong></td>
</tr>
</tbody>
</table>

Or take any other action relative thereto.

**Article 7 Explanation:** Debt service includes amounts for previously approved projects and the water main rehabilitation project to be considered under Article 8. The operating expenses for the Water Division are entirely funded by water fee revenue.

The Finance Committee voted unanimously to support this article.

**ARTICLE 8: APPROPRIATE FOR WATER MAIN REHABILITATION**

To authorize the permanent rehabilitation of the water main to be completed during fiscal year 2022, under the provisions of M.G.L. Chapter 44, section 53F½:

Or take any other action relative thereto.
To appropriate a sum of money to pay costs of laying and relaying water mains of not less than six inches but less than sixteen inches in diameter, and all incidental and related costs, to be spent under the direction of the Town Manager, the money so appropriated to be raised by borrowing under the authority of G.L. C.44, §8, or any other enabling authority, and to authorize the Town Treasurer, with the approval of the Select Board, to issue bonds or notes for this purpose; and further, that any premium received upon the sale of any bonds or notes approved by this vote, less any premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with G.L. c.44, §20, thereby reducing by a like amount the amount authorized to be borrowed to pay such costs; or take any other action relative thereto.

Article 8 Explanation: This request is part of a ongoing program to replace old cast iron and asbestos transite cement water mains. This material is no longer used to construct water mains. This appropriation is to replace roughly 1,336 linear feet of transite water main on Brook Road and 501 linear feet on Valley View Rd. that was installed in 1948. The design for this project will be completed by the DPW's engineering division. The amount to be requested under this article is $401,000, to be funded by borrowing. A two-thirds vote of Town Meeting is required for approval of this article.

The Finance Committee voted unanimously to support this article.

**ARTICLE 9: APPROPRIATE FISCAL YEAR 2022 RECREATION ENTERPRISE BUDGET**

To raise and appropriate and transfer from receipts and retained earnings the following sums of money to operate the Recreation Department during Fiscal Year 2022, under the provisions of M.G.L. Chapter 44, section 53F½:

<table>
<thead>
<tr>
<th></th>
<th>Expended FY19</th>
<th>Expended FY20</th>
<th>Appropriated FY21</th>
<th>Recommended FY22</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>$1,192,809</td>
<td>$1,056,273</td>
<td>$1,323,239</td>
<td>$1,239,097</td>
</tr>
<tr>
<td>Expenses</td>
<td>467,798</td>
<td>371,339</td>
<td>535,255</td>
<td>482,405</td>
</tr>
<tr>
<td>Community Center</td>
<td>78,789</td>
<td>41,024</td>
<td>78,550</td>
<td>76,550</td>
</tr>
<tr>
<td>Capital Outlay+</td>
<td>-</td>
<td>-</td>
<td>32,000</td>
<td>-</td>
</tr>
<tr>
<td>Total</td>
<td>$1,739,395</td>
<td>$1,468,636</td>
<td>$1,969,044</td>
<td>$1,798,052</td>
</tr>
</tbody>
</table>

Or take any other action relative thereto.

Article 9 Explanation: Program fees cover approximately 60% of the salaries and expenses for this department; the remaining 40% is funded by property taxes. This is a change from previous years as the previous portion funded by property taxes had been 30%. This change is requested only for FY22 due to concerns about the COVID-19 pandemic and its effect on recreation revenues. In addition, there will be a contribution of $45,889 from the Council on Aging budget to the Recreation Enterprise fund to support the cost of operating the Community Center, in which the Council on Aging is housed.

The Finance Committee voted xxxx.

**ARTICLE 10: APPROPRIATE FISCAL YEAR 2022 BROOK SCHOOL APARTMENTS ENTERPRISE BUDGET**

To raise and appropriate and transfer from receipts and retained earnings the following sums of money to operate the Brook School Apartments during Fiscal Year 2022, under the provisions of Chapter 76 of the Acts of 2009 and M.G.L. Chapter 44, section 53F½:
2021 ANNUAL TOWN MEETING

<table>
<thead>
<tr>
<th>Program or Purpose</th>
<th>FY19 Expended</th>
<th>FY20 Expended</th>
<th>FY21 Appropriated</th>
<th>FY22 Recommended</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>$169,598</td>
<td>$184,725</td>
<td>$199,320</td>
<td>$197,755</td>
</tr>
<tr>
<td>Expenses</td>
<td>372,848</td>
<td>313,383</td>
<td>401,600</td>
<td>392,250</td>
</tr>
<tr>
<td>Payments in Lieu of Taxes</td>
<td>23,949</td>
<td>24,548</td>
<td>25,162</td>
<td>25,791</td>
</tr>
<tr>
<td>Debt Service</td>
<td>265,133</td>
<td>256,568</td>
<td>247,874</td>
<td>239,354</td>
</tr>
<tr>
<td>Repairs &amp; Replacements+</td>
<td>160,835</td>
<td>69,408</td>
<td>174,802</td>
<td>185,290</td>
</tr>
<tr>
<td>Capital Improvements+</td>
<td>24,134</td>
<td>73,096</td>
<td>100,000</td>
<td>100,000</td>
</tr>
<tr>
<td>Total</td>
<td>$1,016,496</td>
<td>$921,727</td>
<td>$1,148,758</td>
<td>$1,140,440</td>
</tr>
</tbody>
</table>

Or take any other action relative thereto.

**Article 10 Explanation:** Funding for the operation of the Brook School Apartments comes from rental income and the Community Preservation Fund, which is covering the cost of the debt service for construction of thirteen affordable units completed as part of the expansion project in 2004.

The Finance Committee voted unanimously to support this article.

**ARTICLE 11: APPROPRIATE FISCAL YEAR 2022 PUBLIC ACCESS OPERATIONS**

To see if the Town will transfer from the PEG and Cable Related Fund a sum of money as a grant to Weston Media, Inc. for Cable Access and PEG purposes for FY2022, and to authorize the Town Manager to enter into a grant agreement with Weston Media, Inc. upon such terms and conditions as the Town Manager deems appropriate, or take any other action relative thereto.

**Article 11 Explanation:** Recently the Commonwealth established rules governing the method by which cable franchise fees are used to support public access operations in the state. This article follows guidance from the Commonwealth by accepting a provision of the law designed for this purpose and transfers to the account franchise fees collected by the Town and intended for public access operations.

The Finance Committee voted unanimously to support this article.

**ARTICLE 12: DEPARTMENTAL REVOLVING FUNDS – AMEND GENERAL BY-LAWS AND AUTHORIZE SPENDING LIMITS**

To, consistent with the provisions of G.L. c.44, §53E ½, amend Article XXXIV of the By-laws of the Town of Weston, Departmental Revolving Funds, by:

Adding a Medical Testing Revolving Fund in the list of revolving funds in Section 5, with the text to be added shown in bold as follows:

<table>
<thead>
<tr>
<th>Program or Purpose</th>
<th>Representative or Board Authorized to Spend</th>
<th>Revenue Source</th>
<th>Use of Fund</th>
</tr>
</thead>
<tbody>
<tr>
<td>Medical Testing</td>
<td>Fire Chief/Emergency Management Director</td>
<td>Fees for Providing Medical Tests through the Fire Department and federal/state grants or awards.</td>
<td>Program Costs and Operations Including Staffing</td>
</tr>
</tbody>
</table>
2021 ANNUAL TOWN MEETING

And, further, to set the Fiscal Year 2022 spending limit for the Board of Health revolving fund at $80,000 and the Medical Testing at $175,000, with such expenditure limit to be applicable for each fiscal year until such time as Town Meeting votes, prior to July 1 for the ensuing fiscal year, to revise the same; provided, however, that in accordance with state law, the Select Board, with the approval of the Finance Committee, increase the limit for that fiscal year only; or take any other action relative thereto.

Article 12 Explanation: This article amends the Departmental Revolving Fund bylaw to add a Medical Testing Revolving Fund to allow the Fire Department to provide COVID-19 and other similar medical tests. The article also sets the Board of Health Revolving Fund expenditure limit at $60,000 instead of $40,000 to provide for additional resources for the Board of Health to address costs associated with the Town’s COVID-19 response.

The Finance Committee voted unanimously to support this article.

ARTICLE 13 SPECIAL ACT AMENDING AUTHORITY OF THE COMMISSIONERS OF TRUST

To see if the Town will vote to authorize the Select Board to petition the Massachusetts General Court for special legislation, as set forth below, to allow trust funds held under the custody of the Commissioners of Trust Funds, to invest and reinvest the same, working with the Town Treasurer, in accord with the so-called Prudent Investor Rule, see G.L. c.203C.; provided, however, that the General Court may make clerical or editorial changes of form only to the bill, unless the Select Board approve amendments to the bill before enactment by the General Court, and provided further that the Select Board is hereby authorized to approve amendments which shall be within the scope of the general public objectives of this petition: or take any other action relative thereto.

An Act Relative to Investment of Certain Trust Funds in the Town of Weston

SECTION 1. Notwithstanding section 54 of chapter 44 of the general laws, or of any other general or special law to the contrary, the town of Weston may invest trust funds in the custody of the treasurer in accordance with the prudent investment rule consistent with, and subject to, chapter 203C of the general laws.

SECTION 2. The commissioners of trust funds of said town of Weston shall annually consult with the finance director and treasurer and any boards or commissions with authority over said funds at a duly noticed and called open meeting, and then shall adopt or reaffirm an investment policy for the funds under its control, noting separately the funds where investment policy is dictated by the donor.

SECTION 3. Said commissioners may employ a qualified bank, trust company, corporation, firm or person to advise it on the investment of trust funds under its control. Said commissioners may use trust monies, to the extent consistent with the intent of the donors of such funds, to pay for the advice and other services required to properly invest and reinvest such funds. Should the amount of such services exceed $50,000, said commissioners, by and through the manager of said town of Weston, shall procure the same in accordance with section 6 of chapter 30B of the general laws.

SECTION 4. The commissioners of trust funds of said town of Weston may also, consistent with the investment policy adopted under section 2 of this act and following consultation with the Weston finance director and treasurer, delegate to a single commissioner, subject to such limitations as the commissioners deem appropriate, responsibility for investing and reinvesting such funds. Any commissioner to whom such authority is delegated shall acknowledge and execute an agreement with the town acknowledging the delegation by the commissioners and any limits thereon, as well as addressing any additional administrative matters the finance director deems necessary. Any such commissioner shall provide no fewer than 6 annual updates to the said commissioners, at duly noticed and called open meetings, concerning the actions taken since the prior meeting. Any commissioner of trust funds who is authorized to exercise the authority provided hereunder shall be a Financial Commented [GL3]: Added/amended with town treasurer as needed
2021 ANNUAL TOWN MEETING

Industry Regulatory Authority licensed broker or trader, and shall attend any additional training as might be reasonably required by the treasurer. A commissioner acting under this sentence shall be bonded at the expense of the town.

SECTION 5. This act shall take effect upon its passage.

Article 13 Explanation: forthcoming

The Finance Committee voted

ARTICLE 14  GENERAL BYLAW CLEAN UP

Article 14 Explanation: FORTHCOMING

The Finance Committee voted

ARTICLE 15:  APPROPRIATE FOR OPERATING CAPITAL ITEMS

To appropriate a sum of money to pay for the costs of purchasing and equipping the following items, including all incidental and related expenses:

1) Cherry Brook Culverts Improvement $124,000
2) Sherburn Circle over Bogle Brook Culvert Improvement 80,000
3) Middle School RTU-3 Replacement 350,000
4) Shift Commander Vehicle Replacement for Fire Department 80,000

$634,000

to be spent under the direction of the Town Manager, the money so appropriated to be transferred from available funds; or take any other action relative thereto.

Article 15 Explanation: The DPW is requesting $124,000 for the upgrade of the culvert as part of the Cherry Brook project and $80,000 for the replacement of the existing box culvert on Bogle Brook at Sherburn Circle. The Weston Middle School Roof Top Heating and Cooling Unit #3 (1996) has come to end of life and needs replacement. The amount requested for this replacement is $350,000. The Fire Shift Commander vehicle was due to be replaced last year but was deferred to FY22. The amount to be requested under this article is $80,000. The Town plans to utilize Free Cash and/or any surplus bond proceeds for previously approved projects to fund this article.

The Finance Committee voted xxxx.

ARTICLE 16: APPROPRIATE FOR DRAINAGE IMPROVEMENTS

To appropriate a sum of money for the construction or reconstruction of surface drains and all incidental and related costs, including the acquisition by gift, purchase and eminent domain of such temporary or permanent easements as may be necessary for this project, and to authorize appropriate Town officials to acquire such interests, to be spent under the direction of the Town Manager, the money so appropriated to be raised by borrowing under the authority of G.L. c. 44, §7, or any other enabling authority, and to authorize the Town Treasurer, with the approval of the Select Board, to issue bonds or notes for this purpose; and further, that any premium received upon the sale of any bonds or notes approved by this vote, less any premium applied to the payment of the costs of issuance of such bonds or notes, may be applied...
2021 ANNUAL TOWN MEETING

to the payment of costs approved by this vote in accordance with G.L. c.44, §20, thereby reducing by a like amount the amount authorized to be borrowed to pay such costs; or take any other action relative thereto.

**Article 16 Explanation:** This request is part of the ongoing program to replace, upgrade or install new storm drainage lines and structures to improve substandard drainage systems in town. Important future projects include, but are not limited to locations on Pinecroft Road, Hallet Hill Rd., and Ash Street. Public/private partnerships are funded from this program and help to resolve deficient drainage systems affecting runoff from public ways through private property. Drainage funds are also used for street drainage repairs for the road paving program. The amount to be requested under this article is $450,000. A two-thirds vote of Town Meeting is required for approval of this article.

The Finance Committee voted xxxx.

**ARTICLE 17: APPROPRIATE FOR HIGH SCHOOL F-WING ROOF REPLACEMENT/REPAIR**

To appropriate a sum of money for the replacement or reconstruction of the High School F-Wing Roof and all incidental and related costs, including the acquisition by gift, purchase and eminent domain of such temporary or permanent easements as may be necessary for this project; and to authorize appropriate Town officials to acquire such interests, to be spent under the direction of the Town Manager, the money so appropriated to be raised by borrowing under the authority of G.L. c. 44, §7, or any other enabling authority, and to authorize the Town Treasurer, with the approval of the Select Board, to issue bonds or notes for this purpose; and further, that any premium received upon the sale of any bonds or notes approved by this vote, less any premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with G.L. c.44, §20, thereby reducing by a like amount the amount authorized to be borrowed to pay such costs; or take any other action relative thereto.

**Article 17 Explanation:** The Weston High School F-Wing Roof was installed in 1986 and has exceeded its 30 year life expectancy. The roof is experiencing leaking at the membrane and brick façade flashing. The amount to be requested under this article is $951,600. A two-thirds vote of Town Meeting is required for approval of this article.

The Finance Committee voted xxxx.

**ARTICLE 18: APPROPRIATE FOR FIRE ENGINE (PUMPER)**

To appropriate a sum of money for the replacement of a Fire Engine (pumper), including all incidental and related expenses, to be spent under the direction of the Town Manager, the money so appropriated to be raised by borrowing under the authority of G.L. c. 44, §7, or any other enabling authority, and to authorize the Town Treasurer, with the approval of the Select Board, to issue bonds or notes for this purpose; and further, that any premium received upon the sale of any bonds or notes approved by this vote, less any premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with G.L. c.44, §20, thereby reducing by a like amount the amount authorized to be borrowed to pay such costs; or take any other action relative thereto.

**Article 18 Explanation:** The Fire Department seeks replacement of a 20-year-old fire pumper which has reached its end of life. The amount to be requested under this article is $750,000. A two-thirds vote of Town Meeting is required for approval of this article.

The Finance Committee voted xxxx.

**ARTICLE 19: APPROPRIATE FOR HIGH SCHOOL/MIDDLE SCHOOL CAMPUS MASTER PLAN STUDY**
To appropriate a sum of money to pay costs for a series of feasibility studies at the High School and Middle School Campuses, as well as all incidental costs related thereto, to be spent under the direction of the Town Manager, the money so appropriated to be transferred from available funds or free cash; or take any other action relative thereto.

Article 19 Explanation: This article proposes funding for a series of interconnected feasibility studies for properties under the control of the Weston School Department. These studies will include a clear distinction between basic infrastructure requirements that are “level service” in nature and improvements that are “discretionary” and go beyond level service. The results of each of these studies will be provided to the town so that residents can have sufficient information to make clear choices.

The High School and Middle School campus is served by a wastewater treatment plant and has wetlands on several parts of the property. Any renovations, changes or proposed additions need to take these limiting factors into account. The School Committee and School Administration believe that these feasibility studies are the most responsible way for the Town and Facilities Department to plan for the maintenance and potential improvement of this important town asset. In the past, residents and the Finance Committee have asked for more visibility on what major projects may be coming down the pike. These studies will help provide this transparency.

These studies are a result of several factors: the need to plan for long term renovations of the High School and the Middle School, unsafe traffic and parking conditions at both schools, and other ideas and concepts that were generated by the Recreation Master Plan Steering Committee’s new 10-year Master Plan. This Committee is a standing committee charged by the Select Board with updating and publishing a new Master Plan every ten years. This committee includes elected representatives from the Recreation Commission and the School Committee, as well as youth sports representatives, town and school staff and At-Large members appointed by the Select Board. These are feasibility studies – they are not formal proposals nor are they requests for design or construction funds. Weston residents will have multiple opportunities to evaluate the design and potential costs of any projects that result from these studies. The new Master Plan can be found here: https://www.weston.org/1342/Recreation-Master-Plan

Projects include but are not limited to:
“Level Service” items that would include:
A - Renovations of the High School gym, locker rooms, auditorium, music practice rooms, offices and cafeteria. The auditorium is due for renovation at some point in the next several years. The high school gym locker rooms do not meet current needs and standards. Coordinated planning for this wing of the High School is prudent.

B - Renovations of the current Middle School pool, gym and locker rooms. The pool was constructed in the late 1960's with a major renovation in 1990 and other minor repairs over its lifetime. The Recreation Master Plan Steering Committee engaged Weston & Sampson to conduct a facility assessment of the pool as part of the Recreation Master Plan. They concluded that the pool is reaching its life expectancy and will most likely require approximately $100,000 to $300,000 in reinvestment within the next several years to keep it in compliance with code requirements and to meet the needs of the Town.

C – Adjusting traffic patterns to resolve congestion and safety issues. Increasing parking capacity and pedestrian safety for school and town usage. Supporting handicap parking needs. Evaluating the feasibility of solar canopies over certain parking lots. Evaluating the possibility for electric vehicle charging (including school buses.)

D - Creating a driveway loop behind the Middle School with handicap access and parking to improve access and increase the utilization of four natural grass fields - 7, 8, 9 and 10 on this map: https://www.westonschools.org/high/wp-content/uploads/sites/4/2017/03/AthleticsFieldMap.jpg

“Discretionary enhancements” which could include:
E – Location, sizing and massing of a new, larger pool with a separate diving well. The Recreation Master Plan Steering Committee identified a need for a larger facility to handle current demands from the high
school and recreation (Red Waves) teams. The high school team is large and is forced to practice in two shifts after school. The diving team regularly practices in other facilities due to crowding. The Recreation program also practices in multiple evening shifts. The later start time at the high school and the middle school have pushed these Red Waves practices even later into the evening for these elementary-aged children.

The feasibility of utilizing the existing wastewater treatment plant in conjunction with these renovations, changes and potential improvements will be considered. Each of these feasibility studies will be considered within the overall long-term maintenance and renovation plans for the High School and Middle School.

This article has been recommended by the School Committee and the amount to be requested under this article is $80,000.

COMMUNITY PRESERVATION ACT (ARTICLES 20-27)

ARTICLE 20: APPROPRIATE FOR FISCAL YEAR 2022 COMMUNITY PRESERVATION COMMITTEE OPERATING BUDGET

To hear and act on the report of the Community Preservation Committee on the Fiscal Year 2022 Community Preservation budget and to appropriate from the Community Preservation Fund a sum of money to meet the administrative expenses and all other necessary and proper expenses of the Community Preservation Committee for fiscal year 2022; and further, to reserve for future appropriation for purposes consistent with the Community Preservation Act the amounts as recommended by the Community Preservation Committee for open space, including land for recreational use, historic resources and community housing; and further, to appropriate from the Community Preservation Fund a sum of money for payment of debt service on Community Preservation projects previously approved by Town Meeting, all as recommended by the Community Preservation Committee, or take any other action relative thereto.

Article 20 Explanation: The Community Preservation property tax surcharge will raise more than $2,300,000 in fiscal year 2022, which is expected to be matched, in part, by the State. By law, a minimum of 10% of Community Preservation funds raised by the surcharge and as matching funds from the state must be spent or set aside for future spending in each of three categories: open space, including land for recreational use; historic resources; and community housing. The remaining 70% of available funds may be allocated to any one or a combination of the three categories, all as specified in G.L. c.44B, §5(b)(2), as most recently amended.

The administrative expense budget, limited by law to no more than 5% of annual Community Preservation Fund revenues, is estimated to be $132,000 and is funded from the Community Preservation Fund. Any administrative funds remaining unused at the end of the fiscal year are returned to the Unallocated allocation of the Community Preservation Fund. The administrative expense budget covers the cost of a part-time staff person for the Committee and Committee expenses such as appraisal fees, legal fees, and advertising for public hearings.

The appropriation for debt service includes $5,280 for Brook School Apartments, $361,988 for the Weston Art and Innovation Center, $331,096 for Case Estates, $192,775 for 500 Wellesley St., and $580,093 for the Josiah Smith Tavern.

The Finance Committee voted xxxx.

ARTICLE 21: APPROPRIATE FOR COMMUNITY HOUSING – CREATION OF AFFORDABLE HOUSING AT 8-10 BIRCH LANE BY WESTON AFFORDABLE HOUSING FOUNDATION, INC.
To appropriate a sum of money for community housing purposes under the Community Preservation Program in order to pay costs of creation of community housing at 8-10 Birch Lane, as shown on Assessors Map 028, Parcel 033, containing 0.92 acres, more or less, including all related incidental costs, pursuant to a grant to the Weston Affordable Housing Foundation, Inc. and to a grant agreement between the Town of Weston and the Weston Affordable Housing Foundation, Inc. and to authorize the Town Manager to enter into such grant agreement upon such terms and conditions as he deems appropriate; provided, however, that such grant agreement shall contain a condition that the Weston Affordable Housing Foundation, Inc. convey to the Town of Weston an affordable housing deed restriction complying with the requirements of M.G.L. Chapter 184, Sections 31 to 33 and to authorize the Select Board to accept said restriction, and further that such deed restriction may also run to the benefit of a non-profit, charitable corporation or foundation with the right to enforce the restriction; and as funding therefor, to transfer said sum from the Community Housing and Unallocated allocations of the Community Preservation Fund; or take any other action relative thereto.

Article 21 Explanation: The Weston Affordable Housing Foundation, Inc. ("WAHFI"), a 501(c)(3) charitable organization promoting affordable housing in Weston, is requesting funding to construct a duplex on property acquired by gift for the purpose of creating housing in keeping with WAHFI’s mission. The project will provide critical affordable housing units for Weston and promote scattered distribution of these units throughout the Town.

This proposal will create two, 3-bedroom units which will be deed restricted in perpetuity to households earning no more than 80% of the area median income as defined by the U.S. Department of Housing and Urban Development. The amount to be requested under this article is $1,020,000.

The Finance Committee voted __________

ARTICLE 22: APPROPRIATE FOR COMMUNITY HOUSING – REGIONAL HOUSING SERVICES OFFICE & HOUSING TRUST STAFF SUPPORT

To appropriate a sum of money for community housing purposes under the Community Preservation Program in order to provide funds needed to participate in a regional housing services office and for staff assistance for all community housing activities authorized by G.L. c.44B, §5(b)(2), as most recently amended; to be spent under the direction of the Town Manager, and as funding therefor, to transfer said sum from the Community Housing allocation of the Community Preservation Fund; or take any other action relative thereto.

Article 22 Explanation: Weston collaborates with the Towns of Acton, Bedford, Concord, Lexington, Lincoln, Maynard, Sudbury, and Wayland to provide a regional housing services office ("RHSO"). Professional staff with expertise in affordable housing offer a variety of services related to lottery, monitoring, administration of the subsidized housing inventory, and consultation on specific projects. In addition, staff support is provided through the RHSO for the Weston Affordable Housing Trust. The amount to be requested under this article is $38,000.

The Finance Committee voted unanimously to support this article.

ARTICLE 23: APPROPRIATE FOR LAND FOR RECREATIONAL USE – WALKWAY ON ASH STREET

To appropriate a sum of money for land for recreational use under the Community Preservation Program for the construction of a walkway on Ash Street for recreational purposes, including all related incidental costs; to be spent under the direction of the Town Manager, provided that healthy tree removals as part of this
2021 ANNUAL TOWN MEETING

To appropriate a sum of money for land for recreational use under the Community Preservation Program for the rehabilitation and restoration of 5 fields at Burchard Park, located at 269 Concord Rd., for recreational purposes, including all related incidental costs; to be spent under the direction of the Town Manager, and as funding therefor, to transfer said sum from the Unallocated allocation of the Community Preservation Fund; or take any other action relative thereto.

Article 24 Explanation: Burchard Park, with multiple baseball and softball fields and tennis and basketball courts, provides an abundance of recreational opportunities for townspeople and hosts such diverse events as high school cross country meets and baseball games for disabled youth. Many Weston residents use Burchard Park daily for walking, running, or biking.

Burchard Park was completed in 2008 with private funding. After more than a dozen years of heavy use, the park’s 5 baseball/softball fields, which have been largely maintained by Weston Little League, drain poorly, have degraded pitching mounds, and are plagued by dangerous grade changes. Weston’s Recreation Master Plan Steering Committee proposes to rehabilitate these fields to improve their functionality and to extend their useful lives. The amount to be requested under this article is up to $75,000.

The Finance Committee voted ________________.

ARTICLE 25: APPROPRIATE FOR LAND FOR RECREATIONAL USE – MEMORIAL POOL REHABILITATION DESIGN FEES

To appropriate a sum of money for land for recreational use under the Community Preservation Program to design the rehabilitation of Memorial Pool for recreational purposes, including all related incidental costs; to be spent under the direction of the Town Manager, and as funding therefor, to transfer said sum from the Unallocated allocation of the Community Preservation Fund; or take any other action relative thereto.

The Finance Committee voted ________________.
2021 ANNUAL TOWN MEETING

Article 25 Explanation: Memorial Pool (the "Pool"), maintained by the Town of Weston Recreation Department, has been a popular swimming pool since the 1970’s. The Town’s recently completed Recreation Master Plan ("RMP") identified Pool improvements as a priority; the Pool’s filtration system, installed in 1993, has reached the end of its useful life, and as part of the RMP, residents recommended adding amenities to the Pool. A study exploring the feasibility of rehabilitating the Pool was completed in FY20 using $2,800 in CPA administrative funds. Weston’s Recreation Commission is proposing a renovation project which is expected to include: 1) replacing filters, 2) adding amenities to improve the Pool’s recreational value, 3) improving accessibility, and 4) expanding the Pool’s concession area.

Funds requested under this article will pay for design fees and other related expenses to enable a construction funding request (currently estimated at $2.1 million) at a subsequent Town Meeting. The amount to be requested under this article is $250,000.

The Finance Committee voted ________________.

ARTICLE 26: APPROPRIATE FOR OPEN SPACE – CASE ESTATES TREE PRESERVATION

To appropriate a sum of money for open space purposes under the Community Preservation Program for the preservation of 2 trees located on Case Estates, including all related incidental costs; to be spent under the direction of the Town Manager, and as funding therefor, to transfer said sum from the Unallocated allocation of the Community Preservation Fund; or take any other action relative thereto.

Article 26 Explanation: In 2016, the Town acquired Case Estates with a combination of CPA and General Funds. Case Estates is a 62.5-acre property located in the geographic center of Weston adjacent to Case Campus whose landscape features forests, fields, wetlands, and remnants of horticultural gardens. A newly established accessible trail system promotes enjoyment of these natural resources.

The Butternut Tree and the Persimmon Tree are located in the Hillcrest Corridor of Case Estates and are legacy orchard trees descended from the time when Case Estates was a functioning orchard. The Town’s Tree Advisory Group is requesting funding to conduct structural pruning, invasive species removal, and cabling of these two trees in order to improve their health and longevity, thereby preserving examples of Weston’s agricultural history. The amount to be requested under this article is $3,215.

The Finance Committee voted unanimously to support this article.

ARTICLE 27: APPROPRIATE FOR COMMUNITY HOUSING

To transfer from the Community Preservation Fund to reserve for future appropriation additional sums of money for the acquisition, creation, preservation and support of community housing, as recommended by the Community Preservation Committee, and as funding therefor, to appropriate said sums from Community Preservation Fund Fiscal Year 2021 annual revenues, or take any other action relative thereto.

Article 27 Explanation: The Community Preservation Act requires that 10% of revenues be set aside annually for Community Housing. At the time of the 2021 Annual Town Meeting, for purposes of annual allocations, we projected a state match of 29%. We actually received a state match of nearly 32%. The amount that was set aside at Annual Town Meeting for Community Housing is insufficient and must be increased to comply with the Community Preservation Act. An additional amount of $7,000 for community housing will be requested.

The Finance Committee voted unanimously to support this article.
ARTICLE 28  ZONING BYLAW – RESIDENTIAL AT RIVERSIDE RD.

To see if the Town will vote to amend the Zoning By-law, Section IV., “Establishment of Districts and Boundaries” to create a new Multiple Dwelling -TOD District and to amend Section V., Use Regulations, Section VI., Dimensional and Other Requirements, and Section VIII., Vehicular Requirements to establish the allowed uses in and dimensional and other requirements for the Multiple Dwelling -TOD District, the text of which change is set forth below, or take any other action relative thereto.

SECTION IV. ESTABLISHMENT OF DISTRICTS AND BOUNDARIES

A. DISTRICT DESIGNATIONS
   For the purpose of this Zoning By-Law the Town is hereby divided into the following classes of districts to be known as:

   1. Single Family Residence Districts (A)
   2. Single Family Residence Districts (B)
   3. Single Family Residence Districts (C)
   4. Single Family Residence Districts (D)
   5. Multiple Dwelling Districts (A)
   6. Multiple Dwelling Districts (B)
   7. Multiple Dwelling Districts -TOD
   8. Business Districts (A)
   9. Business Districts (B)
   10. Office & Research and Development Districts (A)
   11. Commercial Districts
   12. Wetlands and Flood Plain Protection District (A)
   13. Wetlands and Flood Plain Protection District (B)
   14. Aquifer Protection Overlay Districts
   15. Personal Wireless Service Overlay Districts

SECTION V. USE REGULATIONS

D. MULTIPLE DWELLING DISTRICTS TOD

1. By-Right Uses
   a. Single Family Residence containing one housekeeping unit only, conforming to Single Family Residence District A requirements;
   b. Preservation of a lot in its natural condition; fields, pastures, woodlots, and orchards; greenhouses for private use; farm; sale or offering for sale of farm products by owner or resident tenant providing substantial portion raised on the premises;
   c. Wildlife and plant management by nonprofit organization;

2. By-Right Uses Allowed With Site Plan Approval
   a. Multiple dwellings which are
      i. At a maximum density of 20 units per acre and
      ii. Built in accordance with the dimensional standards of Section VI.E
iii. With no age restrictions
iv. Which include a minimum of 10% of the units as affordable qualifying for inclusion on the State Subsidized Housing Inventory.

b. Privately owned and operated park or playground.

3. Uses Allowed With Site Plan Approval and By Special Permit
   a. Multiple dwellings which are
      i. At a density greater than 20 but no greater than 50 units per acre
      ii. At a density no greater than 50 units per acre and not built in accordance with the dimensional standards of Section VI.E
      iii. With no age restrictions
      iv. Which include a minimum of 10% of the units as affordable qualifying for inclusion on the State Subsidized Housing Inventory.
   b. Multiple Dwellings at a density no greater than 50 units per acre and do not meet the requirements of D.2.a or D.3.a of this section
   c. Philanthropic or charitable institution, but not a correctional institution or place of detention;
   d. Long term care facility.

SECTION VI. DIMENSIONAL AND OTHER REQUIREMENTS

E. MULTIPLE DWELLING DISTRICTS (A AND B)

1. Minimum Requirements.
   Lots and structures used for multiple dwellings shall conform to the following requirements as to square footage, frontage, set-backs, square feet of land per unit, number of units per building, buffers, number of bedrooms per unit, and area of living space.

2. Table of Dimensional Requirements.

<table>
<thead>
<tr>
<th>Requirement</th>
<th>District</th>
</tr>
</thead>
<tbody>
<tr>
<td>Minimum lot area in square feet</td>
<td>A</td>
</tr>
<tr>
<td>Minimum street frontage on existing public way</td>
<td>240,000</td>
</tr>
<tr>
<td>Minimum setback from street side line of existing public way</td>
<td>100 ft.</td>
</tr>
<tr>
<td>Minimum setback from street centerline of existing public way</td>
<td>125 ft.</td>
</tr>
<tr>
<td>Minimum setback from lot line</td>
<td>100 ft.</td>
</tr>
<tr>
<td>Square feet of land per unit (b)</td>
<td>30,000</td>
</tr>
<tr>
<td>Number of units per building</td>
<td>2 to 8</td>
</tr>
<tr>
<td>Buffer maintained in natural state, or landscaped, around perimeter of lot.</td>
<td>50 ft.</td>
</tr>
<tr>
<td>Minimum garage distance from lot line</td>
<td>65 ft.</td>
</tr>
<tr>
<td>Minimum setback from side line of road located within the lot</td>
<td>20 ft.</td>
</tr>
</tbody>
</table>
### 2021 ANNUAL TOWN MEETING

<table>
<thead>
<tr>
<th>Minimum setback from center line of road located within the lot</th>
<th>45 ft.</th>
<th>45 ft</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>Maximum average number of bedrooms per unit</td>
<td>2</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>Minimum floor area of living space in square feet</td>
<td>750</td>
<td>750</td>
<td>N/A</td>
</tr>
</tbody>
</table>

**Notes**

(a) In cases where a lot line is adjacent to permanent conservation land, a railroad, or certain other types of municipal open land which in themselves serve as buffers, the minimum setback from lot line may be 65 feet in Multiple Dwelling A and 0' in Multiple Dwelling TOD, providing other life safety and access requirements are met.

(b) The number of square feet of land per unit shall consist entirely of land outside the Wetlands and Flood Plain Protection District.

3. The aggregate of all dwelling structures in Multiple Dwelling Districts A and B shall not cover more than 20% of the lot upon which they are built. The aggregate of all structures and off-street parking areas, whether or not covered, in Multiple Dwelling Districts A and B shall not cover more than 30% of the lot upon which they are built or located.

4. The aggregate of all dwelling structures in Multiple Dwelling Districts TOD shall not cover more than 40% of the lot upon which they are built. The aggregate of all structures and off-street parking areas, whether or not covered, in Multiple Dwelling Districts TOD shall not cover more than 50% of the lot upon which they are built or located.

5. No garage structure shall measure more than 100 feet in length and no other building shall measure more than 250 feet in length. No garage structure shall exceed a height from the ground of one story. All buildings shall be separated from other buildings by a distance of at least 25 feet, and a garage shall be considered as part of such building if attached.

6. Utility space and other space not used for living purposes, roofs, balconies and porches shall not be used in determining living space but balconies and porches shall be used in determining building coverage.

7. Each multiple dwelling unit shall contain cooking and bathroom facilities.

   a. All roads (as opposed to driveways serving multiple dwellings) providing access to or constructed in a Multiple Dwelling District shall be at least 50 feet in width of which at least 24 feet shall be paved, shall provide for a sidewalk at least 5 feet wide within such width on one side of such road and shall be constructed in such a manner as will permit its acceptance as a public way.
   b. The grading, surfacing and drainage of such roads shall be approved by the Weston Planning Board. All such roads, or their exterior lines, shall be entered on the official Town of Weston Map, duly certified to by the Town Clerk and filed at Middlesex Registry of Deeds, before any multiple dwellings may be permitted to be built having access to such roads.
   c. The location of the access roads servicing the multiple dwelling units shall, upon approval by the Special Permit Granting Authority, be entered upon the Official Town Map as if for a subdivision approved by the Planning Board in accordance with M.G.L. Chapter 41, "Municipal Planning", Section 81-E "Official Map".
d. The main access road or roads to a Multiple Dwelling District shall enter and exit from a public way and shall be at least 25 feet from the property lines of any adjacent lot or lots of a district other than a Multiple Dwelling District. Each such buffer strip shall be either landscaped or left in its natural state. Where the property has multiple vehicle access points (excluding dedicated and gated emergency access) such access points shall be 250’ apart at their centerlines.

   a. All utilities to be utilized in connection with the multiple units shall be installed under the surface of the ground.
   b. The lot upon which multiple dwellings are constructed shall be supplied with a septic or sewage system or systems acceptable to the Board of Health and with Town water and adequate street lighting. Suitable fire alarms and police call boxes in sufficient numbers to afford health, fire, and police protection for the residents of the multiple dwelling units shall be provided.

10. Long Term Care Facility.
    Where a Long Term Care Facility is allowed with Site Plan Approval and by Special Permit, the Dimensional Requirements for Multiple Dwelling Districts shall be modified in the following respects:
    a. Buffer to be maintained in natural state a minimum of 100 feet from street side lines and lot lines. Driveways and underground utility lines may cross the buffer area.
    b. Number of units per Building: Not Applicable.
    c. Minimum floor area of living space in square feet: Not Applicable.
    d. Section VI.C.4.: Not Applicable.

F. HEIGHT REGULATIONS

1. On all land located within the Town of Weston, no building shall exceed the height limitations set forth in the table below. In all cases, height shall be determined by measuring the vertical distance from the Grade Plane to the highest point of a building.

2. Table of Height Limitations

<table>
<thead>
<tr>
<th>DISTRICT</th>
<th>HEIGHT LIMITATION</th>
<th>NOTES</th>
</tr>
</thead>
<tbody>
<tr>
<td>Business A</td>
<td>Lots of less than thirty-five acres</td>
<td>(a),</td>
</tr>
<tr>
<td></td>
<td>Lots of thirty-five acres or more</td>
<td></td>
</tr>
<tr>
<td>Business B</td>
<td>Lots of less than five acres</td>
<td>(a)</td>
</tr>
<tr>
<td></td>
<td>Lots having at least five acres but less than thirty-five acres</td>
<td></td>
</tr>
<tr>
<td>Office &amp; Research and Development 40 Feet</td>
<td></td>
<td>(b)</td>
</tr>
<tr>
<td>Commercial, Single pitched roofs</td>
<td>35 Feet or 2 1/2 Stories whichever is less</td>
<td>(a)</td>
</tr>
</tbody>
</table>
SECTION VIII. VEHICULAR REQUIREMENTS

A. OFF-STREET PARKING REGULATIONS

1. Parking Requirement by Usage:

In order to provide sufficient off-street vehicular parking in the Town, no Building Permit for the new construction, erection or alteration (as defined in Section III, Subsection A) of a building or structure shall be issued and no use or change of use of any building, structure or premises shall be made unless off-street parking facilities have been provided in accordance with the applicable requirements of this Subsection. The minimum number of off-street parking spaces shall be as follows:

i. Multiple dwelling units:
   i. Two spaces for each dwelling unit in Multiple Dwelling Districts A & B, which requirement may be reduced by the Special Permit Granting Authority where not required (as elderly persons without automobiles) as part of the Site Plan Approval procedure.
   ii. One space for each dwelling unit in Multiple Dwelling District TOD and no more than 1.5 spaces for each dwelling unit.

2. Location and Size of Parking Area:

Required parking areas shall be located on the same lot as the building, structure or premises with respect to which such areas are provided or may be on adjoining or nearby land when all of the required parking area lies within 200 feet of the principal premises; All parking areas shall be entirely located within a district where the activity carried on in the principal premises is permitted under Section V "Use Regulations". Each parking space shall include space for maneuvering and for access to and from the parking area, shall be continually available and shall be not less than 350 square feet in area. The percentage of the lot utilized for such parking area shall not exceed the percentage specified in Section VI "Dimensional and Other Requirements", Subsection D.

Within the Multiple Dwelling TOD district the distance from the parking to the principal premise may be increased to 1500' provided that

a. Appropriate drop off and delivery space is provided on site
b. An ADA accessible pedestrian path between the parking and structure is provided.

c. The accessible path and parking area are subject to the same Site Plan Approval or Special Permit approvals required under VI.E
Section X Special Permits

A. SPECIAL PERMIT FOR USES

The Zoning Board of Appeals and the Planning Board may, as the appropriate designated Special Permit Granting Authorities, grant Special Permits for the construction, structural alteration or extension of buildings, structures and premises, establishment of a use or a change of use as set forth in the Zoning By-Law, and may revoke and amend the same for appropriate causes. No Special Permit shall be granted by the Special Permit Granting Authority unless it determines, in addition to factors specified in Section V “Use Regulations”, to be determined by it, that driveways with two curb cuts are permitted in Weston and may be prohibited or denied by the special permit granting authority when a project is otherwise before the special permit granting authority only if the SPGA determines that either curb cut will be injurious to the community or neighborhood safety or that either curb cut fails to satisfy factors specified in Section V “Use Regulations.”

1. The proposed use will not be injurious, obnoxious, offensive, dangerous, or a nuisance to the community or the neighborhood through noise, vibration, concussion, odors, fumes, smoke, gases, dust, harmful fluids or substances, danger of fire or explosion or other objectionable feature detrimental to the community or neighborhood health, safety, convenience, morals or welfare;

2. If required under Section V, the Planning Board has approved the Site Plan as provided in Section XI “Site Plan Approval.”

3. For Special Permits within the Multiple Dwelling TOD District the Special Permit Granting Authority may require a certain number of units to be affordable

Section XI. Site Plan Approval

F. STANDARDS AND CRITERIA

The Planning Board shall review and evaluate the Application and make a determination as to whether it is consistent with the Standards and Criteria listed below. If the Planning Board finds that these Standards and Criteria have been met and the Planning Board does not make any of the findings set forth in Subsection E, it shall approve the Application with or without conditions. The Standards and Criteria are as follows:

1. The development shall be integrated into the existing terrain and surrounding landscape. Building sites shall, to the extent feasible:
   a. Minimize use of wetlands, steep slopes, flood plains, hilltops;
   b. Preserve natural or historic features;
   c. Maximize retention of open space;
   d. Preserve scenic views from publicly accessible locations;
   e. Minimize tree, vegetation and soil removal, blasting and grade changes;
   f. Screen objectionable features from neighboring properties and roadways.

2. The development shall be served with adequate water supply and sewage disposal systems. For structures to be served by sewage disposal systems, the applicant shall submit a complete design prepared and stamped by a registered professional engineer and containing all information required by the Board of Health to approve sewage disposal systems.

3. The development shall incorporate measures that are adequate to prevent pollution of surface or groundwater, to minimize erosion and sedimentation, and to prevent changes in
groundwater levels, increased rates of runoff, and minimize potential for flooding. Drainage shall be designed so that groundwater recharge is maximized, and at the project boundaries the rate of runoff shall not be increased.

4. To the extent feasible, development shall minimize demands placed on Town services and infrastructure. In the Multiple Dwelling – TOD District this shall include use of Transit Demand Management strategies to reduce vehicle traffic.

5. The development shall provide for safe vehicular and pedestrian movement within the site and to adjacent ways, including sidewalks, crosswalks and the like.

6. Building design and landscaping shall be in harmony with the prevailing character and scale of buildings in the neighborhood and the Town including the use of appropriate building materials, screening, and other architectural techniques.

7. Electric, telephone, cable TV and other such utilities shall be underground except where this cannot be accomplished because it is physically or environmentally infeasible, in which case such utilities shall be screened.

8. Exposed storage areas, machinery, service areas, truck loading areas, utility buildings and structures and other unsightly uses shall be set back and/or screened to protect neighbors from objectionable features.

9. To the extent feasible, proposed projects shall be designed in such a way as to minimize shadows on neighboring properties.

10. There shall be no unreasonable glare onto public roads and other public ways, into the night sky, or onto neighboring properties from lighting or reflection.

11. The site plan shall comply with all zoning requirements.

12. Driveways with two curb cuts are permitted in Weston. A development may have a driveway with two curb cuts. A second curb cut may be prohibited or denied by the Planning Board when a project is otherwise before the Planning Board for site plan approval only if the Planning Board finds curb cut fails to satisfy the standards set forth in paragraphs 3 or 5 directly above.

Article 28 Explanation: FORTHCOMING

ARTICLE 29 ZONING BYLAW – SCIENCE LIFE CENTER AT RIVERSIDE RD.

To see if the Town will vote to amend the Zoning By-law, Section IV., “Establishment of Districts and Boundaries” to create a new Office & Research and Development Districts (B), and to amend Section V., Use Regulations, Section VI., Dimensional and Other Requirements, and Section VIII., Vehicular Requirements to establish the allowed uses in and dimensional and other requirements for the Office & Research and Development Districts (B), the text of which change is set forth below, or take any other action relative thereto.

SECTION IV. ESTABLISHMENT OF DISTRICTS AND BOUNDARIES

B. DISTRICT DESIGNATIONS
For the purpose of this Zoning By-Law the Town is hereby divided into the following classes of districts to be known as:

1. Single Family Residence Districts (A)
2. Single Family Residence Districts (B)
3. Single Family Residence Districts (C)
4. Single Family Residence Districts (D)
5. Multiple Dwelling Districts (A)
6. Multiple Dwelling Districts (B)
7. Business Districts (A)
8. Business Districts (B)
9. Office & Research and Development Districts (A)
10. Office & Research and Development Districts (B)
11. Commercial Districts
12. Wetlands and Flood Plain Protection District (A)
13. Wetlands and Flood Plain Protection District (B)
14. Aquifer Protection Overlay Districts
15. Personal Wireless Service Overlay Districts

SECTION V. USE REGULATIONS

E. OFFICE AND RESEARCH AND DEVELOPMENT DISTRICTS A and B

1. By-Right Uses
   a. Open space;
   b. Public park and playground;
   c. Wildlife and plant management by nonprofit organization;

2. By-Right Uses Allowed With Site Plan Approval
   a. Office or office buildings of 5,000 square feet or less gross floor area;
   b. Professional and management training facility of 5,000 square feet or less gross floor area
   c. Personal service facility, such as cafeterias and banks, for the occupants of a development but not for the general public;

3. Uses Allowed With Site Plan Approval and By Special Permit
   a. Office or office building of greater than 5,000 square feet gross floor area;
   b. Professional and management training facility of greater than 5,000 square feet gross floor area;
   c. Research and/or laboratory facility not involving manufacturing of product for sale in the normal course of business, and not creating a hazard to health, safety, or welfare.
   d. In Office & Research and Development District B only, (i) light manufacturing, and manufacturing in the fields of medical, pharmaceutical and biological sciences and technology, including fabrication, manufacturing, assembly or processing of materials that does not create smoke, odor, noise or vibration to a degree that is offensive when measured at the property line and (ii) all other lawful accessory
uses consistent with a first class office and/or research and/or laboratory building are permitted, including, but not limited to, proper storage and disposal of lab chemical and biological waste in accordance with state and federal laws and regulations as incidental to the primary use. Private cemetery.

4. Prohibited Uses
   a. In the Office and Research and Development District B only, drive-in auto claim centers, walk-in retail investment centers, walk-in treatment centers, or other walk-in uses similar to the foregoing; a hospital, a health clinic, or an ambulatory care facility; principally and primarily 24 hour call centers; or principally warehouse and distribution facilities shall be prohibited.

5. Pre-Existing Allowed Uses
   a. In the Office and Research and Development District B only, notwithstanding Section III.B, the use of buildings in existence, but vacant, on the date of the adoption of the Office and Research and Development District B may continue without a special permit required pursuant to Sections V.E.3.a or V.F.3.b provided the vacant building(s) are being marketed for re-tenanting.

SECTION VI. DIMENSIONAL AND OTHER REQUIREMENTS

A. BUSINESS, OFFICE & RESEARCH AND DEVELOPMENT, AND COMMERCIAL DISTRICTS

1. Minimum Requirements.
   Every lot in the Business, Office and Research and Development and Commercial Districts shall have the lot size, frontage and access on a street of at least the distance, and the width at the street setback line as specified in the following table. Every building or structure in such districts shall be so situated as to have at least the buffer setback from the street sideline and from all lot lines specified in such table. The ratio of the total area of the floor space of all buildings on any lot to the total area of such lot shall not exceed the ratio specified in such table. The total portion of a lot in such district covered by parking areas shall not exceed the percentage specified in such table.

2. Table of Dimensional Requirements.

<table>
<thead>
<tr>
<th>District</th>
<th>Business A</th>
<th>Business B</th>
<th>Office &amp; Research and Developme n District (A)</th>
<th>Office &amp; Research and Developme n District (B)</th>
<th>Commercial</th>
</tr>
</thead>
<tbody>
<tr>
<td>Min. Street Frontage</td>
<td>50 ft.</td>
<td>50 ft.</td>
<td>400 ft. (a)</td>
<td>50 ft.</td>
<td>50 ft.</td>
</tr>
<tr>
<td>Min. Street Setback</td>
<td>15 ft.</td>
<td>25 ft.</td>
<td>150 ft.</td>
<td>25 ft.</td>
<td>25 ft.</td>
</tr>
</tbody>
</table>
### Notes for Office & R & D Districts Only

(a) In reference only to applications for a Site Plan Approval for an Office and Research and Development District involving sites partly within the Town of Weston and partly in an abutting municipality the Special Permit Granting Authority for Site Plan Approval may vary the requirements for such projects in the following particulars only:

(i) Frontage and access requirements may be satisfied in another abutting municipality in accordance with the requirements and standards of that municipality for Office and Research and Development districts when the area in the Town to be used for the project is within the Town of Weston.

(ii) The requirement of a minimum lot area of 600,000 square feet may be met if the area of the total lot is equal to or exceeds 600,000 square feet of which not less than 300,000 square feet is located in the Town of Weston.

(iii) Parking requirements - see Section VIII "Vehicular Requirements."

(b) The Special Permit Granting Authority for Site Plan Approval may reduce the minimum lot line setback to not less than 100 feet if topography and other natural features effectively screen the development from neighboring residential property, and shall reduce the minimum lot line setback to not less than 65 feet if the lot line is adjacent to permanently open land, a railroad or limited-access highway.

(c) No buildings, structures, parking areas or recreation facilities shall be located within the 65-foot buffer around the perimeter of the site except for access roads crossing the buffer.

(d) In the Office & Research and Development District B, in calculating the Maximum Building Coverage, structured parking shall not be considered a Building.

(e) In the Office & Research and Development District B, in calculating the maximum floor to lot ratio, the total area of all floors of all buildings shall exclude all parking areas, parking structures and the traditional roof appurtenances such as mechanical or utility rooms providing service to the

<table>
<thead>
<tr>
<th>Min. Lot line Setback</th>
<th>10 ft.</th>
<th>10 ft.</th>
<th>200 ft. (b)</th>
<th>10 ft.</th>
<th>20 ft.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Max. Bldg. Coverage</td>
<td>25%</td>
<td>25%</td>
<td>15%</td>
<td>25% (d)</td>
<td>25%</td>
</tr>
<tr>
<td>Max. Floor to Lot Ratio</td>
<td>1:2</td>
<td>1:2</td>
<td>1:2.5</td>
<td>1:2(e)</td>
<td>1:2</td>
</tr>
<tr>
<td>Max. Parking Coverage</td>
<td>50%</td>
<td>50%</td>
<td>25%</td>
<td>50%</td>
<td>50%</td>
</tr>
<tr>
<td>Min. Lot Size</td>
<td>-</td>
<td>-</td>
<td>600.00 SF</td>
<td>0 SF</td>
<td>-</td>
</tr>
<tr>
<td>Natural or Landscaped Buffer</td>
<td>-</td>
<td>-</td>
<td>65 ft. (c)</td>
<td>0 ft.</td>
<td>-</td>
</tr>
</tbody>
</table>
2021 ANNUAL TOWN MEETING

building itself whether screened or fully enclosed.

B. HEIGHT REGULATIONS

1. On all land located within the Town of Weston, no building shall exceed the height limitations set forth in the table below. In all cases, height shall be determined by measuring the vertical distance from the Grade Plane to the highest point of a building.

2. Table of Height Limitations

<table>
<thead>
<tr>
<th>DISTRICT</th>
<th>HEIGHT LIMITATION</th>
<th>NOTES</th>
</tr>
</thead>
<tbody>
<tr>
<td>Business A</td>
<td>Lots of less than thirty-five acres</td>
<td>(a)</td>
</tr>
<tr>
<td></td>
<td>35 Feet or 2 ½ Stories whichever is less</td>
<td></td>
</tr>
<tr>
<td>Business A</td>
<td>Lots of thirty-five acres or more</td>
<td></td>
</tr>
<tr>
<td></td>
<td>52 Feet or 4 Stories whichever is less</td>
<td></td>
</tr>
<tr>
<td>Business B</td>
<td>Lots of less than five acres</td>
<td>(a)</td>
</tr>
<tr>
<td></td>
<td>35 Feet or 2 ½ stories whichever is less</td>
<td></td>
</tr>
<tr>
<td>Business B</td>
<td>Lots having at least five acres but less</td>
<td></td>
</tr>
<tr>
<td></td>
<td>than thirty-five acres</td>
<td></td>
</tr>
<tr>
<td></td>
<td>45 Feet or 3 Stories whichever is less</td>
<td></td>
</tr>
<tr>
<td>Office &amp; Research and Development (A)</td>
<td>40 Feet</td>
<td>(b)</td>
</tr>
<tr>
<td>Office &amp; Research and Development (B)</td>
<td>45 Feet</td>
<td></td>
</tr>
<tr>
<td>Commercial, Single Family Residential (A, B,</td>
<td>Pitched Roofs</td>
<td>(a)</td>
</tr>
<tr>
<td>C, D), and Multiple Dwelling Districts (A &amp; B)</td>
<td>37 feet or 2-1/2 stories whichever is less</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Flat Roofs</td>
<td></td>
</tr>
<tr>
<td></td>
<td>32 Feet or 3 Stories</td>
<td></td>
</tr>
</tbody>
</table>

Notes:

a) The height of all buildings located within this District shall be measured to the highest point of the entire building. Stories shall be measured from the floor level of the lowest story above grade. Attics in pitched roof construction shall constitute ½ story.

b) In Office & Research and Development Districts ONLY, in the situation where a building used exclusively for office or research and development purposes is built with differing roof heights, each portion having a different roof height shall be considered as a separate building for purposes of height determination. For all other uses within an Office & Research and Development District, the entire building shall be considered a single entity for purposes of height determination.

3. Exceptions

a) Except as provided in Section V.J. on any building located within any District, domes, cupolas and other ornamental features, solar collectors, chimneys, ventilators, skylights, tanks, bulkheads, machinery, antennas, transceivers, and other accessory features which are required above roofs may not exceed twenty (20) feet measured vertically from the highest point of the entire building.

b) Parapets, and penthouses for stairs and elevators shall not be considered accessory features. In a situation where a parapet, staircase, elevator penthouse, or other element not considered an accessory feature extends above the level of
2021 ANNUAL TOWN MEETING

the highest point of the roof, the highest of such elements shall be considered the highest point of the building.

c) Freestanding antenna constructions not attached to a building including antenna for use by federally licensed amateur radio operator and not otherwise regulated, shall not exceed fifty (50) feet in height measured from the ground.

d) On any building located within Business B and Office and Research and Development District (A) only, rooftop screens or fences erected to conceal equipment shall not exceed twelve (12) feet in height. In the Office and Research and Development District (B) only, roof top screens, fully enclosed mechanical penthouses or fences erected to conceal equipment shall not exceed twenty-five (25) feet in height and shall not be included in the height calculation of the building.

SECTION VIII. VEHICULAR REQUIREMENTS

9. Special Provisions for Office and Research and Development Districts (B)
a) In the Office and Research & Development District (B) only, all Office and Research and Development uses shall have a minimum number of parking spaces at a ratio of 1 parking space per 375 square feet of Gross Floor Area, but shall not exceed 850 total parking spaces in the District, provided that the Planning Board may allow an increase in the maximum number of parking spaces through the issuance of site plan approval.

ARTICLE 30: AMEND ZONING MAP – RIVERSIDE ROAD FOR ??

To see if the Town will vote to amend the Town of Weston Zoning Map by rezoning Assessor’s parcel 53-2 (0 Park Road) and a portion of Assessor’s parcel 53-3 (9-15 Riverside Road) equal to approximately 47,346.5 sf and by rezoning a parcel of land owned by the Town of Weston shown on a map entitled "Massachusetts Turnpike Authority Easement Plan Of Land" dated October 15, 2009 and recorded at the Middlesex County Registry of Deeds as Plan No. 34 of 2010 (2 sheets) to Office and Research and Development (B) or take any other action relative thereto.

ARTICLE 31: AMEND ZONING MAP – RIVERSIDE ROAD FOR RESEARCH & DEVELOPMENT

To see if the Town will vote to amend the Town of Weston Zoning Map by rezoning Assessor’s parcel 53-3 (9-15 Riverside Road) and Assessor’s parcel 53-20 (20 Riverside Road) which contain several office buildings from the Commercial District and Business B District, respectively, to the Office & Research and Development Districts (B); or take any other action relative thereto.

ARTICLE 32: CONVEYANCE OF TWO PARCELS AT CASE ESTATES (226 ASH STREET)
2021 ANNUAL TOWN MEETING

To authorize the Select Board to convey two (2) parcels of land, containing 4,074 S.F.± and 6,352 S.F.±, as approximately shown on a sketch plan entitled “Subdivision Worksheet Case Estates Weston, Massachusetts,” prepared by R.E. Cameron & Associates, Inc., on file with the Town Clerk, being a portion of the property conveyed to the Town by a deed dated June 6, 2016, recorded with the Middlesex South District Registry of Deeds in Book 67393, Page 247, on such terms and conditions as the Select Board shall deem appropriate, and to enter into such agreements and execute such instruments to effectuate the transaction subject of this vote; or take any other action relative thereto.

Article 32 Explanation: A two-thirds vote is required to approve this article.

ARTICLE 33: CONVEYANCE OF LOUISA’S WALL PARCEL AT CASE ESTATES (101 WELLESLEY STREET)

To authorize the Select Board to convey a parcel of land, containing the historic wall known as “Louisa’s Wall,” said parcel of land as approximately shown on a plan entitled “Plan of Land Wellesley Street & Alphabet Lane Weston, Massachusetts,” dated November 9, 2018, prepared by R.E. Cameron & Associates, Inc., on file with the Town Clerk, being a portion of the property conveyed to the Town by a deed dated June 6, 2016, recorded with the Middlesex South District Registry of Deeds in Book 67393, Page 247; and further, to appropriate a sum of money for the restoration of Louisa’s Wall to be paid on such terms and conditions as the Select Board shall deem appropriate, and to enter into such agreements and execute such instruments to effectuate the transaction subject of this vote; or take any other action relative thereto.

Article 33 Explanation: A two-thirds vote is required to approve this article.

ARTICLE 34: ESTABLISH PARCEL BOUNDARIES FOR CASE ESTATES

To authorize the Select Board to establish the boundaries of certain parcels of land within Case Estates, located off Wellesley Street and Ash Streets, said boundaries being substantially in conformance with the vote taken under Article 1 of the ________ Special Town Meeting, said boundaries being shown on plans entitled “Plan of Land Wellesley Street & Alphabet Land Weston, Massachusetts,” dated ______, prepared by R.E. Cameron & Associates, Inc., dated ______, prepared by R.E. Cameron & Associates, Inc., said plans on file with the Town Clerk, as follows:

Parcel 1: Establish the boundaries of Parcel 1 as shown on the plans, subject to an “Access Road Easement – 35 Ft. Wide,” which access road shall be appurtenant to Parcel 7 as shown on the plans, said Parcel 1 to be held by the Conservation Commission, pursuant to G.L. c. 40, §8C, for conservation, open space and passive reservation purposes, and which shall be subject to Article 97 of the Amendments to the Constitution of the Commonwealth;

Parcel 2: Establish the boundaries of Parcel 2 as shown on the plans, said Parcel 2 to be held by the Conservation Commission, pursuant to G.L. c. 40, §8C, for conservation, open space and passive recreation purposes, and which shall be subject to Article 97 of the Amendments to the Constitution of the Commonwealth;

Parcels 7 and 8: Establish the boundaries of Parcels 7 and 8 as shown on the plans, reserving thereon a trail, which trail is shown on the plans as “Legacy Trail Easement – 30 Ft. Wide,” which trail shall be appurtenant to Parcel 1, said Parcels 7 and 8 to be held by the Select Board for general municipal purposes;
Parcels 3, 4, 5, 6 and 9: Establish the boundaries of Parcels 3, 4, 5, 6 and 9 as shown on the plans, said Parcels 3, 4, 5, 6 and 9 to be held by the Select Board for general municipal purposes and for the purposes of conveyance;

or take any other action relative thereto.

Article 34 Explanation: A two-thirds vote is required to approve this article.

---

CITIZEN PETITION

ARTICLE 35: FUR BAN BYLAW (as supplied by petitioners)

To amend the Town of Weston General Bylaws by adding the following new Section XXXVIII providing as follows:

SECTION 1 - Purpose and Findings.

a. The Town finds that animals that are slaughtered for their fur endure tremendous suffering. Animals raised on fur farms typically spend their entire lives in cramped and filthy cages. Fur farmers typically use the cheapest killing methods available, including suffocation, electrocution, gas, and poison.

b. Fur farms are reservoirs and transmission vectors for dangerous zoonotic diseases, including SARS coronaviruses, that threaten public health, including in the Town of Weston. COVID-19 infections have been confirmed at fur farms in Europe and the United States, and research is being done to see if SARS-CoV-2 variants associated with farmed mink may impact the effectiveness of vaccines. Scientific studies have linked mink, raccoon dogs, and foxes – the animals most commonly farmed for their fur – to a variety of coronaviruses.

c. The fur production process is energy intensive and has a significant environmental impact, including air and water pollution. Runoff from the fur production process contains high concentrations of phosphorus and nitrogen, which are the most common forms of water pollution in the United States, including Massachusetts. In addition, the tanning and dying processes used in fur production use toxic chemicals and heavy metals like chromium and formaldehyde.

d. Considering the wide array of alternatives for fashion and apparel, the Town finds that the demand for fur products does not justify the unnecessary killing and cruel treatment of animals, harm to the environment, and the public health risks to the people of the Town of Weston caused by these practices.

e. The Town believes that eliminating the sale of fur products in the Town of Weston will decrease the demand for these cruel and environmentally harmful products and promote community awareness of animal welfare and, in turn, foster a more humane environment in Weston and enhance the reputation of the Town.

SECTION 2 - Definitions. For purposes of this Article, the following words and phrases have the definitions set forth next to them:

“Fur”: Any animal skin or part thereof with hair, fleece, or fur fibers attached thereto, either in its raw or processed state.

“Fur product”: Any article of clothing or covering for any part of the body, or any fashion accessory, including, but not limited to handbags, shoes, slippers, hats, earmuffs, scarves, shawls, gloves, jewelry, keychains, toys or trinkets, and home accessories and décor, that is made in whole or part of fur. “Fur product” does not include any of the following:
a. An animal skin or part thereof that is to be converted into leather, or which in processing will have the hair, fleece, or fur fiber completely removed;
b. Cowhide with the hair attached thereto;
c. Lambskin or sheepskin with the fleece attached thereto; or
d. The pelt or skin of any animal that is preserved through taxidermy or for the purpose of taxidermy.

“Non-profit organization”: Any corporation that is organized under 26 U.S.C. Section 501(c)(3) that is created for charitable, religious, philanthropic, educational, or similar purposes.

“Retail transaction”: Any transfer of title of a fur product for consideration, made in the ordinary course of the seller’s business, to the purchaser for use other than resale or further processing or manufacturing.

“Taxidermy”: The practice of preparing and preserving the skin of an animal that is deceased and stuffing and mounting it in lifelike form.

“Ultimate consumer”: A person who buys for their own use, or for the use of another, but not for resale or trade.

“Used fur product”: A fur product that has been worn or used by an ultimate consumer.

SECTION 3 - Prohibitions. Notwithstanding any other provision of the by-laws, no person shall sell, offer for sale, display for sale, trade, or otherwise distribute for monetary or nonmonetary consideration a fur product in the Town of Weston.

SECTION 4 - Exceptions. The prohibitions set forth in Section 3 of this Article do not apply to the sale, offer for sale, displaying for sale, trade, or distribution of:

a. A used fur product by a private party (excluding a retail transaction), non-profit organization or second-hand store, including a pawn shop;
b. A fur product required for use in the practice of a religion;
c. A fur product used for traditional tribal, cultural, or spiritual purposes by a member of a federally recognized or state recognized Native American tribe; or
d. A fur product where the activity is expressly authorized by federal or state law.

SECTION 5 - Penalty. In addition to any other remedy provided by law, this Article may be enforced by police officers and animal control officers through any means available in law or equity, including but not limited to noncriminal disposition in accordance with G.L. c. 40, § 21D.

Any person violating this bylaw shall be liable to the Town in the amount of $300. Each fur product and every day upon which any such violation shall occur shall constitute a separate offense.

SECTION 6 – Severability. If any section, subsection, paragraph, sentence, clause or phrase of this Ordinance shall be declared invalid for any reason whatsoever, such decision shall not affect the remaining portions of this Ordinance which shall continue in full force and effect, and to this end the provisions of this Ordinance are hereby declared to be severable.

SECTION 7 – Effective date. This by-law shall become effective six months after passage.

**Article 35 Explanation**: FORTHCOMING

And you are to serve the warrant by posting attested copies thereof at the Town Hall, the Police Station, the Public Library, the Transfer Station and on the kiosk at the front of the Weston High School on Wellesley Street by the gymnasium, seven days at least before the time appointed for said meeting.

Hereof fail not to make due return of this warrant with your doings thereon to the Select Board at the time and place of said meeting. Given under our hands March 30, 2021.
2021 ANNUAL TOWN MEETING

Laurie Bent
Christopher Houston
Harvey Boshart
Select Board of the Town of Weston
REPORT OF THE FINANCE COMMITTEE

The Finance Committee is composed of nine Weston residents appointed by the Town Moderator to advise the Select Board and the Town on financial matters and other questions coming before the Town or affecting the interests of the Town. In turn, we make recommendations to the voters regarding such matters. During the course of the year, we engage in the following activities:

- Participate in financial meetings with the Select Board, Town Manager, School Committee and School Administration.
- Meet with individual town departments as budgets are developed.
- Form small, ad hoc, working groups within the Committee to discuss current financial trends and topics affecting the Town and make recommendations.
- Provide recommendations, where appropriate, to residents on Town Warrant Articles.
- Monitor debt levels and the long-term fiscal health outlook for the Town.
- Hold regular public meetings to discuss findings of detailed budget reviews and other significant issues affecting the Town.

The Finance Committee encourages you to attend Town Meeting to vote on the budget and other warrant articles.

**Bottom Line**

The total FY22 budget totals $100.8 million, which is an increase of $3.9 million or 4.0% over FY21. The FY22 tax rate will increase by 3.8% from $12.98 in FY21 to $13.47 in FY22 per $1,000 assessed valuation. This means that a Weston household will see a real estate tax bill increase of 3.8% in addition to the year-over-year increase in their home’s assessed value. For the median home value of $1,251,000 assuming an assessed value increase of 1.5% from FY21 to FY22, the increase amounts to $866 or 5.3% from $16,238 in FY21 to $17,104 in FY22. For comparison, the Boston-area inflation rate is in the 2% range.

**Recommendations**

The Finance Committee is concerned about the long term trajectory of the FY22 operating and cash capital budgets. By every measure, Weston spends more for town services than other comparable affluent communities. We cautiously support this year’s budget while imploring the Town to address structural issues and approaches to spending. Specifically, we believe the Town should:

1. Establish baseline measures of success for all Town departments
2. Continue developing and implementing a long-range financial planning model
3. Develop a School plan for a smaller student body while still providing a quality education
4. Tightly manage union negotiations with reduced benefit levels
5. Require projects to provide separate bids and Town Meeting votes on “needs” vs. “wants”
1. **Baseline measures**: Establishing baseline measures especially for the Schools, Police and Fire Departments, and the Department of Public Works will allow us to easily track service performance and costs over time, compared to those of neighboring comparable towns and other objective measurable standards. We have embarked on assembling metrics for some of our Town departments. We are participating in the UMass Performance Measures Study for the Fire Department, which is the first of these studies planned.

2. **Long-range financial planning model**: This will allow us to better analyze the financial implications and tradeoffs associated with various policies, commitments, and large special projects over time. The Town has engaged a nationally experienced firm with a broadly used model which we expect to be up and running with Weston’s data very soon.

3. **Fiscally Responsible School plan for a smaller student body**: Student enrollment has declined and is projected to continue to decline, yet we need to continue to provide an excellent education. This might involve major restructuring of class schedules, teaching schedules, course offerings, transportation, and building uses, beyond the necessary reductions in teaching staff driven by having fewer class sections. As we enter union negotiations in the fall, it is important to work on this restructuring.

4. **Union Negotiations and Health Care**: While we negotiated savings on employee benefits this year, we need to be careful not to negotiate higher salaries because of this. We still pay a much higher percentage of health insurance premiums for our employees than other towns do, which needs to be considered when negotiating salary increases. This higher percentage of healthcare premiums both increases current costs and exacerbates the unfunded OPEB liability problem. While we recognize the need to get back to funding OPEB as the Covid crisis subsides, we should extend the end-date to fully fund our unfunded liability as was done this year by Middlesex Retirement for our pension plan.

5. **Town projects**: Requiring Town projects to provide separate bids and Town Meeting votes on “needs” vs. “wants” allows taxpayers to have the option to solve a problem without paying for a lot of extras and adding to our debt. The current approach of providing a single plan without offering different options to the Town tends to lead to the most expensive plan with bells and whistles being the only one proposed and put up at Town Meeting.

**Perspective**

This budget reflects a balance between moving to the regular investments prior to the FY21 “Covid” budget and staying in a cautious Covid scenario. The school budget increase of 2.1% has some built-in expenses for Covid cleaning (buses and classrooms) while also reducing some headcount to address enrollment decreases. Also, many people were hired last year to deal with Covid and will not be returning in FY22. One substitute teacher per school is being provided via a Covid grant for the next year to minimize the number of new teachers entering buildings while we enter the nascent post-Covid phase. There is no additional hiring in FY22 in the municipal budget.

As part of last year’s compromise budget, due to Covid concerns about declining revenue, our OPEB contribution was reduced from the regular funding level. About $1.2 million or almost a third of this budget increase is due to returning to the scheduled funding level of OPEB.
The town was able to negotiate reduced benefit spending with our 12 unions, as we pay a much higher percentage of health insurance premiums for our employees than other towns do. This is expected to generate $800K in savings on health insurance premiums cumulatively over the next three years and will also help reduce our OPEB liability. We will need to continue to negotiate further decreases in the future to bring us more in line. As the Covid health and economic crisis subsides, we need to make sure that the benefits we offer to our Town and School employees stay close to the level that other towns offer their employees.

We continue to have long term concerns about Weston’s level of taxes and spending. By every measure, Weston spends more for town services than other comparable, affluent communities do. In particular:

- Weston currently has the highest average single-family tax bill in Massachusetts, at $21,648 in FY21, or $5,454 (34%) higher than the $16,194 average of the next nine communities. (NOTE: these numbers include only 7 towns, so we need to get updates or use FY20 numbers) Median single-family and per capita measures also confirm this basic point.

- School expenses are roughly 63% of our budget and we spend 26% more per pupil than these comparable towns ($25,846 in FY19 vs. an average of $20,540), most of which is funded by taxes. The School budget has grown in recent years despite continued and projected future declining enrollment.

The vast majority of the town’s operating budget and unfunded liabilities relate to the direct and indirect cost of Weston’s approximately 668 benefit-eligible employees, including 496 school teachers and staff. Our spending, taxes, and debt and unfunded liabilities are much higher per household than other towns because we have more employees per household, we pay them more on average, and we pay a much higher percentage of healthcare premiums than any other comparable neighboring town.

**Estimated Taxes**

Property taxes will provide 84% of the revenues required to fund this budget and excluded debt service. New growth in the tax levy (the increase from new construction) is estimated at $0.8 million for FY22 (was $1.0 million for FY21). The FY22 tax rate will increase by 3.8% to $13.47 per $1,000 assessed valuation, from $12.98 in FY21. This means that a Weston household will see a real estate tax bill increase of 3.8% in addition to the year-over-year increase from their home’s assessed value. So if a home’s assessed value increased by 1.5% from FY21 to FY22, the tax bill would increase by 5.3%.

Weston has the highest taxes in Massachusetts. While all towns are different in some ways and the costs of some municipal services reflect these differences, many of the largest costs - such as the cost of paving a mile of road, providing police or fire protection for a certain number of homes, or educating a child to a high standard - should be roughly the same across similar affluent towns. In general, the municipal services required by a particular home in Weston, which is worth more than the identical home might be worth in another town, should be very similar, not higher just because the value of the home is higher.
Revenue and Expense Summary

Weston derives essentially all its revenue from the property taxes on our single-family homes, as there is negligible commercial and industrial real estate in town. In FY22, we expect State Aid to increase by 1.5% over FY21 despite the Covid-19 economic pressures at the state level. However, other revenue includes local receipts which make up another 6% (Motor Vehicle Excise being the largest local receipt at $2.7 million) are expected to drop this year due to Covid, resulting in taxes making up the difference.

Budget is mostly property taxes, mostly schools

On the expense side, about 63% of spending is for Schools, including the cost of employee benefits and debt service on capital projects. Essential services (Public Safety and Department of Public Works which also include the cost of employee benefits and debt service on capital projects, make up another 24%. The remainder of expenses represents Town government and services, such as the Public Library and Council on Aging. Exempt debt service is decreasing from $10.2 million last year to $9.9 million (-3% versus FY21) and now comprises 9.9% of the overall budget.
Operating Budget Summary

<table>
<thead>
<tr>
<th>Operating Budget:</th>
<th>FY21 Budget</th>
<th>FY22 Recommended Budget</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Schools</td>
<td>42,966,809</td>
<td>43,817,917</td>
<td>$911,108</td>
<td>2.1%</td>
</tr>
<tr>
<td>Town Government, Facilities, Public Safety and Public Works</td>
<td>23,545,913</td>
<td>24,148,407</td>
<td>602,494</td>
<td>2.6%</td>
</tr>
<tr>
<td>Employee Benefits &amp; Other Fixed Costs</td>
<td>19,240,708</td>
<td>20,061,187</td>
<td>820,479</td>
<td>4.3%</td>
</tr>
<tr>
<td><strong>Total Operating Budget</strong></td>
<td><strong>$85,693,430</strong></td>
<td><strong>$88,027,511</strong></td>
<td><strong>$2,334,081</strong></td>
<td><strong>2.7%</strong></td>
</tr>
</tbody>
</table>

| Non Operating Budget: | | | |
|-----------------------| | | |
| Cash Capital          | - | $634,000 | $634,000 | 0.0%     |
| Pre-Funding Long Term OPEB Liability | 1,023,254 | 2,225,491 | 1,202,237 | 117.5% |
| Gross Debt Service Exempt from Proposition 2 1/2 | 10,233,342 | 9,951,617 | -281,725 | -2.8% |
| **Total Non Operating Budget** | **$11,256,596** | **$12,811,108** | **$1,554,512** | **13.8%** |

| Grand Total Budget | | | |
|-------------------| | | |
| **$96,950,026** | **$100,838,619** | **$3,888,593** | **4.0%** |

The overall operating budget – excluding cash capital spending, funding of long term OPEB liabilities and debt service – is projected to increase by $2.3 million (2.7%).

Newly recommended increases that contribute to the 3.5% increase for the Total Operating Budget and Cash Capital include:

- Schools- Middle School RTU-3 Replacement $350,000
- DPW- Construction of Public Ways 318,000
- DPW- Departmental Equipment 163,000
- DPW-Cherry Brook Culverts 124,000
- DPW- Sherburn Circle Culvert Design 80,000
- Fire- Shift Commander Vehicle 80,000
- Information Systems 24,378
- Information Systems- Additional Staff Hours 20,000
- Conservation 6,000
- Finance 1,299

**Total New Recommended Increases (School/Town)** $1,166,677
Schools

Weston has a longstanding tradition of supporting excellence in public education, and our schools are among the most highly rated in the Boston area, consistent with other affluent communities. However, we are concerned by the rate of growth of the School budget in recent years despite continued and projected future declining enrollment. In FY22, this budget is rising by $911,108 or 2.1% in spite of enrollment being projected to decline by 1.7%, with a projected decline of 14.3% at the High School over the next five years. We have much higher per pupil expenditures than those of neighboring comparable school districts, despite standardized test results which are materially similar to comparable towns. We recognize that the School Committee and Administration are working on initiatives to align costs with enrollment and we support and encourage those continued efforts, particularly as they begin contract negotiations next fall for implementation in FY23.

Weston’s per pupil expenditures of $25,846 are now 26% higher than comparable affluent districts, or $5,306 per student (FY19). These expenditures are paid for by taxes as well as state aid and grants, including WEEFC. We have fewer students than comparable towns, and thus are spreading fixed costs over a smaller number of students. While we cannot manage the budget to Per Pupil Expenditure, it is still a useful indicator as it helps us understand where we may be spending more than other towns and look for ways to be more efficient. Factors contributing to this much higher per pupil spending include more generous teacher salaries and benefits, teachers teaching fewer classes, and historically a large number of classes running below class size policy.

This cost excess relative to neighboring affluent communities did not emerge only recently, or in a few large jumps that might be traced to certain discrete actions or decisions, but rather grew slowly over time as 1-2% increments each year, over many years, compounded over time.

Costs are rising as enrollment decline continues
The absolute level of total education cost including related debt and benefits has been rising despite a significant drop in enrollment and projected further declines in enrollment.

The School Committee has taken important cost saving steps this year to recognize the ongoing decline in enrollment and high relative per pupil expenditures and these efforts need to continue. In the coming year, the Finance Committee will continue working in collaboration with the School Committee to analyze in detail these higher costs versus peer districts, and together explore additional areas of cost control, efficiencies, and savings that would not sacrifice excellence.

**Town Government**

This part of the budget includes Public Safety, Public Works, the Library, Council on Aging, and Town Hall departments. The Town budget is increasing by $586,683 or 2.5%. Most of this increase relates to people, at $1.6 million – Health Insurance ($658,000), Municipal Salaries ($554,000), and Retirement ($380,000).

**Healthcare Costs**

All Town and School employees belong to health insurance plans provided by the Massachusetts Group Insurance Commission (GIC). Last year’s health insurance cost increased by 5.9% and FY22 is increasing by 3.0% (Is this right?). Weston’s employee benefits are significantly more costly than those in neighboring communities as we pay a higher percentage of the cost of health premiums than they typically do. The town was able to negotiate reduced benefit spending with our 12 unions, beginning in FY22. This is expected to generate $800K in savings on health insurance premiums cumulatively over the next three years and will also help reduce our retiree health liability. This is a good start, but we still pay a much higher proportion than other towns and will need to continue to negotiate further decreases in the future to bring us more in line.

**Pension and Retiree Healthcare Costs**

Like all municipalities, Weston has significant pension and retiree health insurance liabilities. (The latter are called Other Post Employment Benefits, or OPEB.) As of June 30, 2020, the Town’s pension liability was underfunded by $62.7 million. The Middlesex Retirement System, of which the Town is a part, extended their funding schedule this year by two years to provide for full amortization of the unfunded liability by 2037. The Town must pay annual assessments to Middlesex Retirement System to fulfill this obligation. The FY22 assessment is $5.9 million.

With respect to OPEB, the Town currently pays for employee and retiree healthcare costs each year through the operating budget as they come due. The Town also preunds future health care costs for current employees, as well as partially preunds health care costs for current and prior employees (that had not been reserved for in the past) in the OPEB trust fund. As of June 30, 2020, the unfunded OPEB liability was $48.2 million. Unlike the pension liability, no law requires funding the OPEB liability. Nevertheless, the Select Board and Finance Committee believe it is prudent and responsible to fund this liability over time, rather than leaving it solely as a burden to future taxpayers. As of June 30, 2020, the OPEB reserve balance was approximately $22.2 million. The OPEB contribution was roughly halved last year due to revenue concerns with Covid, but is being restored to its normal level for FY22. The FY22 contribution level is $2,225,491.
Capital Spending, Debt Levels, and Credit Rating

Since 2002 the Town has authorized numerous large capital projects totaling nearly $174 million. This includes major renovations of the schools, construction of the new Field School, Community Center, DPW and Police Station, Case Campus Improvements, Case Estates Land acquisition, Case House Rehabilitation, Old Library (WAIC), Josiah Smith Tavern, and Town Center Master Plan and Burying of Utilities. Outstanding excluded debt against these projects (as well as a number of smaller projects), will total approximately $83 million in General Fund Dept and $93 million in debt when CPA projects are included. Note that this debt is more than Weston’s annual town operating budget. However, most of the major projects approved in the past five years are non-school related and partially if not entirely discretionary. Aside from the Field School (2012) and the High School science labs (2011), other school building related improvements were completed two decades ago. At some point, we will undoubtedly need to again refurbish or perhaps even replace some of our school buildings.

![Graph showing Weston's debt growth](image)

We are concerned about the large number, size, and frequency of these various projects. In particular, we are very concerned by the potential future cost of executing the new Recreation Master Plan, which while involving some necessary fixes to current fields/facilities, also includes many “nice to have” items. In general, projects are encouraged by our practice of forming ad hoc long-term committees, which become committed to seeing them happen without regard to bigger picture trade-offs or costs. There is a tendency to analyze projects in isolation, and to focus on debt service when presenting projects to the Town (e.g. only $200 per taxpayer per year for the next 20 years) rather than considering that the debt service costs of all of these various projects add up to a significant amount for years to come. The ongoing maintenance costs resulting from an individual project must also be weighed, as these may require the addition of permanent personnel and/or equipment. We recommend that projects be bid and voted as separate “needed” and “wanted” items when coming before the Town and include information on ongoing maintenance costs.

We expect that total excluded debt service for FY22 will be $9.9 million, with $6.9 million representing principal payments. The Town opportunistically refinances the interest rate it pays on debt when appropriate and allowed by law. We also note that the Town benefits from very low interest rates, because of its Aaa bond rating and the current low interest rate borrowing climate.
If all FY22 projects pass at Town Meeting, the Town’s total outstanding excluded debt is estimated to be $83 million as of June 30, 2022. For FY22, we anticipate an additional borrowing of $2.15 million consisting of:

- $450,000 for drainage improvements
- $951,000 for high school F-wing replacement
- $750,000 for fire department engine pumper

**Projected Outstanding General and CPA Debt by Department – FY22**

Weston Total Debt and Unfunded Liabilities (FY22, $ Millions)

In FY2021, the Town’s ratio of debt service to operating revenue will be approximately 10.8% which is close to the 15% threshold that is a guideline for a Aaa-rated municipality.

On two other key measures relevant to our credit rating, our ratios are more favorable. Total outstanding debt represented only 1.54% of the Town’s total assessed valuation in FY21, well below the 5% General Debt Statutory Limit and the 10% considered a warning indicator by credit rating organizations. However, total outstanding debt as a percent of per capita income was 9.3%, also below the 15% threshold considered a warning indicator by credit rating organizations.

**Reserves**

Over the past 13 years, total reserves have grown from $0.6 million in FY05 (when the reserve policy was created) to $11.7 million as of 6/30/2020. We believe the Town is more than adequately reserved.

As previously discussed, the Town, along with most others in the country, has a significant unfunded OPEB liability. These costs will be significantly impacted by healthcare inflation, investment returns and possible changes in national healthcare policy. Although funding is not required, we are legally obligated to report OPEB liability and rating agencies encourage
funding. Starting in 2010, the Town began accumulating funds in a special trust that will allow us to achieve better returns on these investments. The OPEB Trust now stands at $22.2 million against an actuarial funding requirement of $69.4 million and we expect to continue to make significant future contributions, until this future liability is fully funded by 2047.

The Town continues to enjoy the highest credit rating on its debt (Aaa), consistent with other affluent Boston-area towns. We will continue to monitor the Town’s Reserve policy with an objective of maintaining the triple-A rating, so as to minimize the Town’s borrowing costs.

**Longer Term View**

More than 80% of the Town’s budget is related to personnel costs (School and Municipal), so controlling the growth of these costs directly results in controlling the growth of the budget. Long-term liabilities for pension and retiree healthcare continue to be significant. Outstanding debt has increased as more large projects have been added. We need to emphasize long term debt implications as we consider future projects, and focus more on “needs” vs. “wants” when designing and determining which projects go forward.

We would like to acknowledge the efforts of the various Town Boards and Committees as well as the Department Managers for their work on the Fiscal Year 2022 budget. We appreciate the time and effort spent by the School Committee and Administration sharing information and answering questions. Lastly, we would like to thank the Town Manager and Finance Department for their tremendous level of support, invaluable insights and passion for town government.

**WESTON FINANCE COMMITTEE**

Lisa V. Reitano, Chair         James A. Jarrett
John F. McDonald               Karen L. Meslin
James D. Philipkosky           John M. Sallay
Lisa Schwallie                 Bharath Venkataraman